Lean In or Change the Rules? Gender Equality in the

Workplace By: Dr Supriti Bezbaruah



We've come a long way

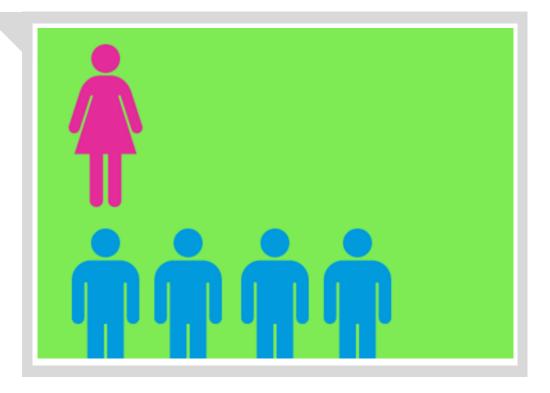


Women outnumber men in university education in several countries

Women's participation in the workforce has increased



Women in Leadership Positions in Asia



Source: Woetzel, J. *et al.* 2018. *The power of parity: Advancing women's equality in Asia Pacific.* McKinsey. Available online: https://www.mckinsey.com/featured-insights/gender-equality/the-power-of-parity-advancing-womens-equality-in-asia-pacific

Globally, it will take about 200 years to get equality in the workplace

• East Asia and Pacific will take over 100 years

• South Asia will take over 1,000 years

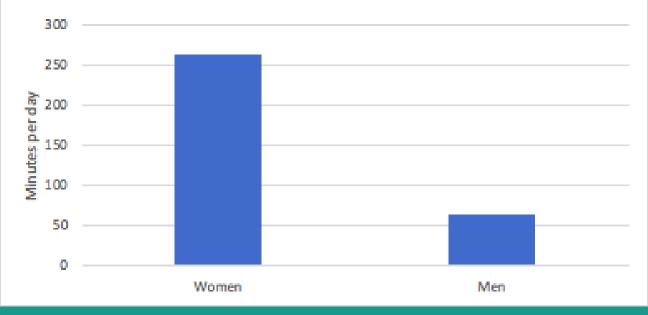
• 13 of the 25 countries in the Asia-Pacific dropped in their rankings including China, India, South Korea and Japan



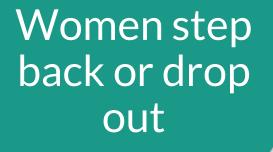
Biggest challenge for women at work is care related

Some things never change

Time spent on care work (minutes per day), Asia and the Pacific



Source: ILO. 2018. ILO Care work and care jobs: for the future of decent work. Geneva: ILO





Few women in leadership positions

Off-ramping

Jayanthi, 32 years old, mid-level manager, Banking

"After having a child, I think, it's very important for a person to prioritise time for the family. I have this kind of a job, you know, it's kind of a pressure cooker, you are on your toes all the time. More than physical fatigue, you know, it's the mental fatigue which kind of sets in. One day, the day you know that I'm just fed up of all this, I'll probably just quit. Because your career is not really everything."

It's not just about childcare

Yu Yan, 45 years old, single woman working in a small company for about 20 years



The mental load

Rupa, 35 years old, mid-level manager, Banking

"See, women of course end up doing a lot more because you've got to do your work, go home work with the kids, look at their homework. I mean the men are not responsible for their homework, to get them to do their tuition, pack their bags, So it is a very hectic schedule and yes, if I was to take on more responsibility I would think twice before doing that."

'Lean in' to Change the Rules

What does gender equality in work mean? "Gender equality in the world of work does not suggest that all women should participate in the workforce instead of staying home to take care of the house, children, or elderly family members. **Rather, it signifies that women and men should have an equal range of choices.**"

Source: Klugman, Jeni, Kolb, Henriette and Morton, Matthew. 2014. Persistent Gender Inequalities in the World of Work. *The Fletcher Forum of World Affairs.* Vol 38: 2, Summer, p. 134

#SheforHe

Mind your language (and attitude)

"I bring my child to class with me. I've just stuck it out there and said, 'I'm a woman, I'm someone's mother. I'm not going to compete as a boy because I'm not a boy."

Source: Williams, Joan C. and Dempsey, R. 2014. What Works for Women at Work. New York and London: New York University Press.

Call out unconscious bias

Tara, 29 years old, senior manager, Banking

"For a promotion, she would need to move, but her boss assumed she couldn't "he'll consider that since my husband is also settled in Delhi My family is in Delhi, they can't move..."

The Business Case for Care

Dementia Timebomb set to cost £3bn by 2030 as people leave work to care for relatives Lost productivity due to caregiving costs U.S. businesses between \$17.1 to \$33 billion annually.

Sources: (i) Cooper, C. 2014. Dementia Timebomb set to cost £3BN as people leave work to care for relatives. *The Independent*. Available online at: https://www.independent.co.uk/life-style/health-news/dementia-timebomb-set-to-cost-3bn-by-2030-as-people-leave-work-to-care-for-relatives-9655241.html
(ii) Family Caregiver Alliance. N.d. *Caregiver Statistics: Work and Caregiving*. Available online: https://www.caregiver.org/caregiver.statistics-work-and-caregiving

#PressforProgress

